

DIRECT TESTIMONY
OF
JONATHAN H. WINER
MANAGING CONSULTANT, LA CAPRA ASSOCIATES, INC.
BEFORE THE MAINE LAND USE REGULATION COMMISSION
REGARDING REDINGTON WIND FARM ZONING PETITION 702
ON BEHALF OF
NATURAL RESOURCES COUNCIL OF MAINE

SUBMITTED ON JULY 14, 2006

**DIRECT TESTIMONY
OF
JONATHAN H. WINER**

1 **I. QUALIFICATIONS**

2 **Q. Please state your name, position, and business address.**

3 A. My name is Jonathan H. Winer. I am a Managing Consultant at La Capra
4 Associates, Inc. My business address is 20 Winthrop Square, Boston, MA 02110.

5 **Q. Please summarize your professional experience and qualifications.**

6 A. I have worked in the electric energy industry since 1983 with major focal points
7 including power contracts, project analysis, and renewable energy projects and
8 policy. During this time, I have evaluated the financial and legal aspects of many
9 independent power and energy efficiency projects across the United States. This
10 work has included diverse perspectives. From 1983 to 1989, I served as in-house
11 counsel to Green Mountain Power where, among other things, I managed the
12 1989 installation of the two-turbine wind test site at Equinox Mountain in
13 Manchester, Vermont. From 1989 to 2001, I set up and managed a Green
14 Mountain Power subsidiary that invested in independently owned electric projects
15 including two California wind power projects. From 2001 to 2003, I directed the
16 initiatives of a wind power development company in the eastern U.S. and Canada.
17 I joined La Capra Associates in 2003, where much of my work has focused on
18 renewable energy policy and project analysis, power contract analysis, and utility
19 planning and ratemaking.

1 I hold a J.D. from the New York University School of Law (1976) and a
2 bachelor's degree from Dartmouth College (1973) where I majored in economics.
3 I am a member of the New York and Vermont bars though I am classified as
4 inactive since I am not currently practicing law.

5 A copy of my resume is attached as Exhibit JHW-1.

6 **Q. Please summarize La Capra Associates and its business.**

7 A. La Capra Associates provides consulting services in energy planning, market and
8 project analysis, and regulatory policy in the electricity and natural gas industries.
9 We serve a broad range of organizations involved with energy markets, including
10 public and private utilities, project developers, energy producers and traders,
11 financial institutions and investors, consumers, regulatory agencies, and public
12 policy and energy research organizations. Our technical skills include power
13 market forecasting models and methods, economics, project financial analysis,
14 planning, rates and pricing, energy procurement, and contracting.

15 **II. PURPOSE OF TESTIMONY**

16 **Q. On whose behalf are you appearing in this proceeding?**

17 A. I am testifying on behalf of the Natural Resources Council of Maine ("NRCM").

18 **Q. What is the purpose of your testimony?**

19 A. NRCM asked La Capra Associates to analyze whether a 54 Megawatt ("MW")¹
20 project on the Black Nubble Ridge has the potential to be economic given the
21 information provided by the Applicant and our general knowledge of relevant

¹ A Megawatt equals 1,000 kilowatts.

1 energy markets. In addition, we were asked to (1) discuss the growing demand
2 for renewable energy in the region and (2) comment on how this project might
3 relate to that demand and to regional policies that promote renewable energy
4 generation.

5 **III. ANALYSIS**

6 **Q. Please describe the analysis that you performed.**

7 A. We reviewed the project specific information provided by the Applicant in this
8 Petition, including various responses to questions asked by NRCM. That
9 information includes some expected cost and performance details for (1) the
10 proposed 90 MW project (36 MW on Redington Mountain and 54 MW on Black
11 Nubble), and (2) a scaled down 54 MW project that would consist of 18 turbines
12 on Black Nubble only.

13 We entered that information into our wind project spreadsheet model in order to
14 estimate financial results for each of the two project scenarios over the expected
15 life of the project. In so doing, we think that we have created a model that closely
16 tracks with the Applicant's financials. As part of this process (and as discussed
17 below), we estimated the revenue required to allow each project scenario to
18 achieve typical industry returns on investment.

19 **Q. How accurate is your analysis?**

20 A. The major cost drivers of wind projects are well known and reasonably well
21 understood. In fact, using the available project specific information plus some
22 standard industry information where needed, we can run cost, revenue, and rate of

1 return scenarios that we believe are extremely close to those that have been run by
2 the Applicant. Accordingly, we are confident that our model provides an accurate
3 view of the proposed project.

4 **Q. Please summarize your findings.**

5 A. As stated by the Applicant, in its response (received by LURC 6/2/06) to
6 questions submitted by LURC and State Agencies, the 90 MW project would
7 have lower costs on a per turbine basis than the 54 MW project, greater energy
8 output, and a lower cost per Megawatt-hour (“MWh”)² of output. Because of
9 these economies of scale and a better wind resource on Redington Mountain, the
10 54 MW project would need to achieve higher revenues per MWh than the 90 MW
11 project in order to provide the same return to investors.

12 Each project ownership team must decide for itself what financial expectations
13 and risk profile are sufficient to proceed with a project. However, as I discuss in
14 greater detail below, our analysis shows that there is a realistic possibility that a
15 54 MW project at Black Nubble could attract the financing necessary for the
16 project to be built. If such a project mitigated some of the concerns that have
17 been raised about the full 90 MW project, then the 54 MW configuration would
18 seem to be a constructive compromise that could provide meaningful additional
19 clean power to the New England electrical grid.

20 **Q. Can you elaborate briefly on the basis for your findings?**

21 A. Yes. Our conclusion that a 54 MW project on Black Nubble is financially
22 possible is based on a comparison of the estimated cost of installing and operating

² A Megawatt-hour (MWh) equals 1,000 kilowatt-hours.

1 a project on Black Nubble with the expected revenues from doing so.

2 Table 1 below shows the expected installed costs of the two projects and the
3 revenues per MWh needed to produce the same level of earnings for the project
4 owners.³ In our modeling, we used an estimated capacity factor of 32.5% for the
5 90 MW configuration, and a 30% capacity factor for the 54 MW project. These
6 figures are consistent with the Applicant's statement that the output per average
7 turbine would be about 8% lower if only Black Nubble turbines were used. The
8 installed cost estimates in Table 1 were supplied by the Applicant.

9 **Table 1**

Project Size	Capacity Factor	Total Installed Cost (\$million)	Revenue Requirement (\$/MWh)
90 MW	32.5%	\$158	\$70
54 MW	30.0%	\$105	\$88

10

11 For the last two years (June 2004 to May 2006), the wholesale, short-term energy
12 prices that have been available at the Bigelow Substation (where we understand
13 the project output will be delivered to the electric grid) averaged \$59/MWh
14 (\$0.059/kWh), while Massachusetts Renewable Energy Certificates ("RECs")
15 have been above \$50/MWh (\$0.050/kWh).⁴ In other words, the value of a wind
16 project at the Black Nubble site would have totaled more than \$100/MWh

³ In calculating the revenue needs, we assumed that the project would run for 20 years. Required revenues per MWh are calculated based on the annual required revenues divided by annual production of energy using the expected capacity factor.

⁴ RECs are rights to renewable energy attributes of qualified resources. RECs are separated from the associated energy in order to derive additional value for resources meeting state renewable energy programs and voluntary green power programs. The price for RECs is typically measured on a per MWh basis.

1 (\$0.10/kWh) over the last two years, which is greater than the revenue
2 requirement for the 54 MW project. While we do not think the energy prices and
3 renewable energy premiums will stay at such high levels indefinitely, we do think
4 that current market expectations could support a contract price that will allow the
5 project to be financed.

6 **Q. What does your analysis show in terms of the impact on unit revenue**
7 **requirements of the 90 MW project vs. a 54 MW project?**

8 A. As shown in Table 1, our model estimates that the revenue per unit of output from
9 the 54 MW project would need to be about 25% higher than for the 90 MW
10 project. The cost calculations shown for both projects take into account taxes and
11 assume that the Applicant will achieve the same after-tax profit margin for either
12 project. For our cost analysis we set the annual after-tax profit to investors at 9%
13 without any debt, a value typical for a wind project financed with 100% equity.

14 **Q. How might this substantial 25% increase in unit costs for the smaller project**
15 **be addressed?**

16 A. This can be addressed in two general ways: by enhancing the revenue stream and
17 by reducing costs.

18 There are three sources of revenue for the project: (1) energy (measured in
19 MWh); (2) capacity (measured in MW of potential instantaneous output); and (3)
20 renewable energy certificates (“RECs”) (measured in MWh).

21 The energy market compensates for the amount of electricity delivered over time,
22 hence MWh. As noted above, the wholesale energy prices at the project’s

1 proposed delivery point averaged \$59 per MWh over the last two years. If we
2 assume future prices may average in the range of \$55 to \$65 per MWh, the project
3 would need to obtain about \$23-\$33 per MWh in other revenue and cost savings.

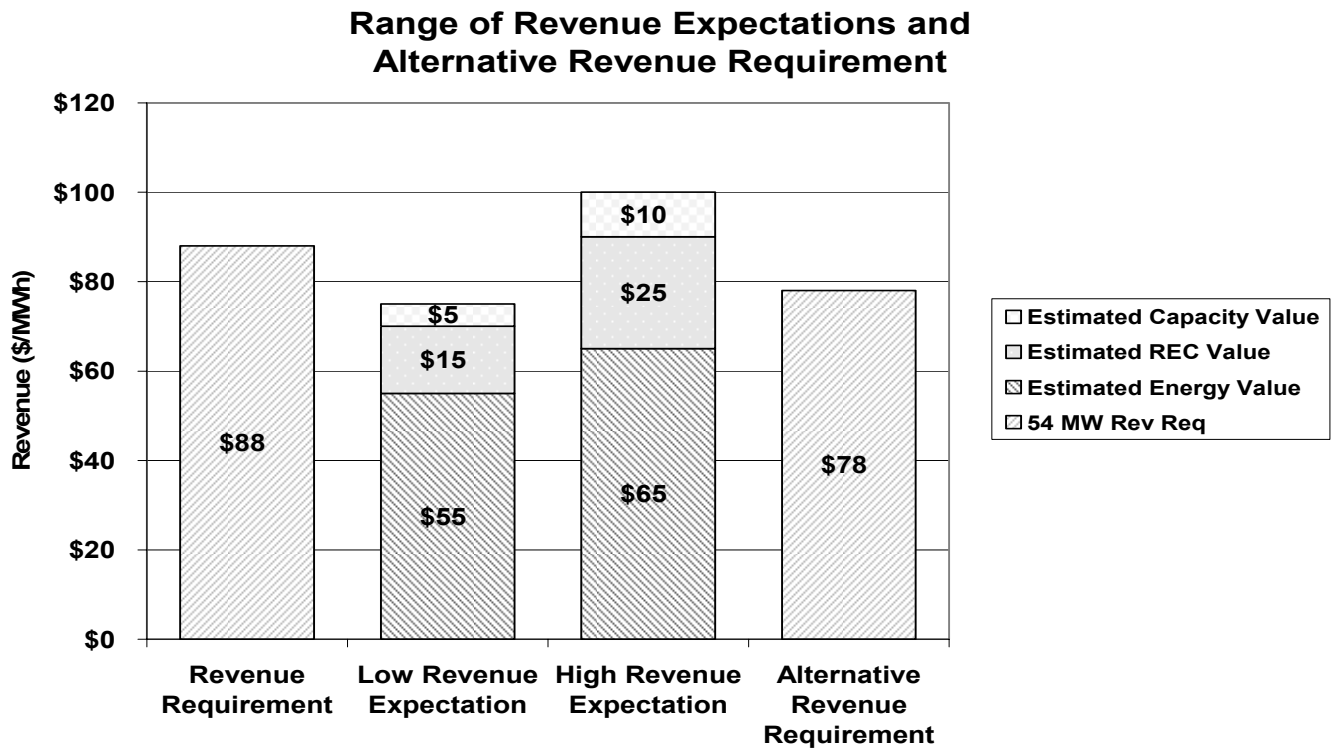
4 The electric capacity market provides a second source of project revenue. The
5 capacity market compensates generation projects for the amount of electricity that
6 can be delivered at any particular time. In June 2006, the Federal Energy
7 Regulatory Commission approved a market structure that will provide additional
8 revenues to all installed electric generation in New England, including
9 intermittent resources such as wind. That ruling can be expected to add about \$5
10 to \$10 per MWh in revenues for the project under consideration.

11 The third revenue source for the project is REC revenues. These revenues accrue
12 because the project's energy output will qualify to meet the renewable energy
13 requirements in Massachusetts, Connecticut, and Rhode Island. Currently, there
14 is a shortage of renewable energy to meet Massachusetts' requirement, so recent
15 prices for RECs have been above \$50/MWh as described above. We do not
16 expect that these recent high levels will persist on a long-term basis, but we do
17 expect that long-term premiums may settle between \$15 and \$25 per MWh.

18 **Q. Please summarize your observations about revenue for the proposed project.**

19 A. With these three revenue streams, the 54 MW project could have adequate
20 revenues to proceed, especially since the futures market is expecting electric and
21 fuel prices to increase above the two-year average historical prices in the next few
22 years. If future revenues are more aligned with the high revenue expectations
23 case presented in the graph below, the 54 MW project's estimated revenue

1 requirement would be satisfied.



2

3 **Q. What does the “Alternative Revenue Requirement” bar represent in the**
4 **above graph?**

5 **A.** That bar showing a revenue need of \$78/MWh is a reminder that the Applicant
6 may be able to achieve cost savings from its current installed cost estimates for a
7 54 MW project. These could include further savings in transmission line
8 construction costs, other fixed costs, and developer fees, for example. We also
9 have seen some recent financing announcements that suggest less costly financing
10 packages than we modeled may be available in the capital markets. In our
11 opinion, the Applicant may be able to reduce the revenue requirement to the lower
12 level shown in the graph by economizing on the installed cost and by using a
13 combination of lower-cost debt and equity financing.

1 **Q. What is your overall observation about the financial viability of a 54 MW**
2 **project?**

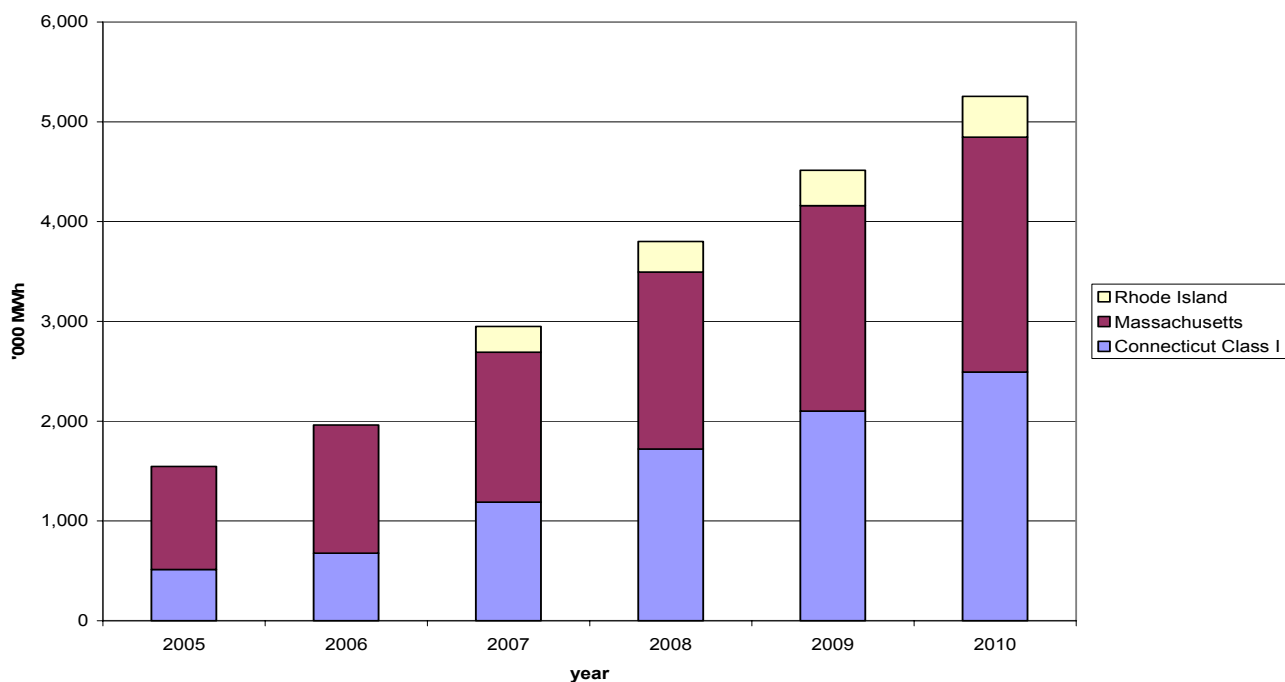
3 A. Most likely, a combination of revenue enhancements and cost savings would be
4 required for the 54 MW project to be built in a fashion that provides the investor
5 with an acceptable level of profit. This seems to be a real possibility.

6 **Q. Please explain your statements concerning various state requirements for**
7 **renewable energy.**

8 A. All of the states in New England except for New Hampshire have some form of a
9 Renewable Portfolio Standard (“RPS”). RECs from eligible facilities can be
10 generated anywhere within the New England Power Pool to meet each state’s
11 RPS. While Maine was the first state to implement an RPS, the goals set were
12 insufficient to stimulate additional renewable generation. However,
13 Massachusetts, Connecticut, and Rhode Island have more stringent requirements
14 and their combined demand will grow in the manner depicted in the graph below.
15 Thus there should be a continued demand for RECs going forward.

16 The graph below shows how the demand for renewable energy in New England
17 will grow dramatically over the next few years. The future of REC supply is
18 uncertain as a number of projects have been proposed in the region in the last few
19 years, but few have been built or are under-construction thus far. This continued
20 uncertainty and supply shortage have been the cause of the high REC prices.
21 RECs from new wind projects qualify in all states and can be used to meet any of
22 the states’ RPS requirements.

Renewable RPS Demand by State - Reference Case



1
2

3 **Q. Please summarize your conclusions with respect to the proposal.**

4 A. From the above findings, we reach the following conclusions:

5 1) The economics for a 54 MW project, while not as favorable as the
6 proposed 90 MW project, could be acceptable.

7 2) Specifically, we think that a 54 MW project at Black Nubble may be able
8 to attract the capital, financing, and power purchase agreements necessary
9 for it to be a viable project.

10 3) The addition of more wind energy to New England's resource mix would
11 provide benefits to electric customers. The project would help satisfy the
12 significant demand for renewable energy created by renewable portfolio
13 standards in New England and growing consumer demand for this type of

1 electrical power. The resource has the potential to offset fuel usage and
2 local emissions on a cost-effective basis over time.

3 **Q. The Applicant has stated that a smaller project will not work for a number of**
4 **reasons including the potential loss of its place in the interconnection queue**
5 **and the fact that it has a commitment to acquire 30 turbines not 18. Would**
6 **you please comment on those topics?**

7 A. We do not think that the Applicant would lose its place in the interconnection
8 queue if it were to reconfigure the project to 54 MW instead of 90 MW. Based on
9 a conversation with the Independent System Operator-New England in which I
10 did not identify any specific project, I was informed that a reduction in project
11 size would not cause a loss in the queue position. While a smaller project may
12 cause changes to the interconnection design, it should not cause a problem.

13 Regarding the turbine contract, we note that, at the present time, the supply of
14 turbines is not keeping pace with demand. Given this shortage of turbines, the
15 Applicant may be able to utilize the remaining 12 turbines in another project, or it
16 could transfer the turbines to another developer. From various wind industry
17 information, I am aware that turbine transfers between developers are taking
18 place.

19 **IV. RECOMMENDATIONS.**

20 **Q. Please summarize your testimony.**

21 A. Based on our analysis, we support NRCM's position that the Commission, the
22 Applicant and the other parties should seriously consider a 54 MW Black Nubble

1 project option. While the output from a 54 MW project will cost more than the
2 proposed 90 MW project, the use of Black Nubble only would address concerns
3 expressed by various parties to this case, would help New England meet its
4 renewable energy goals, and has the potential to be feasible financially.

5 **Q. Does this conclude your testimony at this time?**

6 A. Yes, it does.

Jonathan Winer

Managing Consultant

La Capra Associates, Inc.

Jonathan Winer joined La Capra in 2003, bringing 20 years' experience in electric energy including serving as in-house counsel to an electric utility, founding and managing a company that invested in independently owned electric projects, and directing the regional initiatives of a wind power development company. His recent work at La Capra has focused on renewable energy policy and project analysis, power contract analysis, and utility planning and ratemaking. Mr. Winer is a member of the New York and Vermont bars. His experience includes long-term avoided cost issues, power purchases and sales, rate-setting proceedings including cost of service and rate design issues, energy efficiency matters, and integrated resource planning. He has evaluated the financial and legal aspects of many independent power and energy efficiency projects across the United States.

RELEVANT EXPERIENCE

- Led analysis of proposed utility construction of 120 MW wind project in Oklahoma on behalf of Oklahoma Attorney General and Oklahoma Corporation Commission Staff. 2006
- Member of team advising New York State Energy Research and Development Authority (NYSERDA) on various implementation issues resulting from New York's adoption of a renewable portfolio standard. 2004-2006.
- Assisted in development of testimony concerning cost allocation and ratemaking policy in Connecticut and Wisconsin rate filings. 2005.
- Member of La Capra team providing energy planning support to the Connecticut Energy Advisory Board. 2005-2006.
- Co-leader of team that developed renewable energy demand, supply and cost information for the northeast states and eastern Canada for use in the Regional Greenhouse Gas Initiative models. 2004-2005.
- Leads team evaluating financial and market aspects of community wind projects for Massachusetts Technology Collaborative. 2004-2006.
- Assisted Washington Electric Cooperative in its assessment of wind energy options, including project assessment, due diligence and negotiation of project investment and power purchase. 2004-2005.
- Provided guidance to and testimony on behalf of Connecticut Clean Energy Fund on procurement of renewable energy and long-term contract issues. 2004.
- Led team evaluating New York energy market for wind developer. 2004.
- Provided on-going guidance to Massachusetts Technology Collaborative concerning long-term contracts, REC purchases and project finance issues. 2003-2004.
- Assisted in analysis of avoided cost for Oklahoma independent power projects on behalf of the Oklahoma Attorney General. 2003-2004.
- Led analysis of peak-power premium for California Energy Commission study. 2004.

- Provided advice to Hawaii Division of Consumer Advocacy concerning standard contract terms for independent energy projects. 2003-2004.
- Led team in evaluation of renewable energy projects proposing to produce Renewable Energy Certificates in response to Massachusetts Technology Collaborative RFP. 2003, 2005.
- Analyzed market and assisted on sales of Renewable Energy Certificates for Washington Electric Cooperative. 2003-2006.
- Member of team evaluating power plant purchase decision for Hawaii Division of Consumer Advocacy. 2003.
- Member of team reviewing Nevada utilities' resource procurement decisions and proposed Integrated Resource Plan. 2003.
- Member of team that developed cost estimates regarding proposed New York Renewable Portfolio Standard. Principal responsibilities were to estimate capital costs for all resources and to assess magnitude and total cost of potential wind resources. Also addressed various implementation issues. 2003-2004.
- Led due diligence on and assisted Massachusetts Technology Collaborative in negotiation of potential financing for wind project. 2003.
- Provided contract and financial analysis to Washington Electric Cooperative in connection with its potential development of landfill gas to energy project. 2003.
- Directed and implemented development strategy for wind power company new to eastern U.S. 2001-2003.
- Developed investment criteria for and directed due diligence review of more than 100 potential investments in independent energy projects. Purchased and sold more than a dozen energy projects. Obtained and structured necessary financing. 1989-2001.
- Analyzed federal and state tax matters on energy transactions and directed compliance at partnership and corporate levels. 1989-2001.
- Co-wrote business plan for energy investment company, obtained board approval for plan and implemented it. 1988-1989.
- Served as lead counsel for Green Mountain Power in Vermont PSB proceedings concerning integrated least cost planning. 1988-1989.
- Lead counsel on various cost-of-service and rate design issues in retail rate cases before the Vermont PSB. 1983-1989.
- Lead counsel on qualifying facility rulemaking and rate setting cases for Green Mountain Power before Vermont PSB. 1983-1989.
- Lead counsel on various short-term and long-term power purchases and sales for Green Mountain Power from 1984-1989.

RECENT PRESENTATIONS and TESTIMONY

- Utility Ownership of Renewable Energy Projects: A Consumer Perspective, National Association of State Utility Consumer Advocates, Mid-Year Meeting, June 2006.
- Testimony before the Oklahoma Corporation Commission on behalf of the Oklahoma Attorney General and the Staff of the Corporation Commission concerning proposed 120 MW wind project, April 2006.

- Implications of EAct 2005 for Wind, Northeast Energy and Commerce Association, November 2005.
- Renewable Portfolio Standards, Canadian Wind Energy Association, October 2005.
- A Brief Overview of U.S. Studies on the Local Economic Development Impacts of Wind Energy, Canadian Wind Energy Association, October 2005.
- Ratepayer Attribute Cost: The Relationship to Contract Duration, NYSERDA RPS Workshop, June 2005.
- Procurement and Project Viability: Issues and Options Overview, NYSERDA RPS Workshop, June 2005.
- Renewable Portfolio Standard Implementation in the Northeast, American Wind Energy Association Annual Conference, May 2005.
- Long-term State Commitments for Renewables: Approaches to Facilitate Project Financing, New England Sustainable Energy Association Conference, March 2005.
- Testimony before the Connecticut DPUC on behalf of the Connecticut Clean Energy Fund concerning RPS Implementation Issues, August 2004.
- Emerging Issues in New England: Producing Financeable Energy Projects, Edison Electric Institute Seminar, November 2003.
- Successful Implementation of Renewable Portfolio Standards, New England Council of Public Utility Commissioners, Annual Meeting, June 2003.

EMPLOYMENT HISTORY

La Capra Associates, Inc. <i>Managing Consultant</i>	Boston, MA 2003- present
enXco, Inc. <i>Director East Coast Development</i>	South Burlington, VT 2001-2003
Mountain Energy, Inc. <i>President</i> <i>Vice President and COO</i>	South Burlington, VT 1997-2001 1989-1997
Green Mountain Power Corporation <i>Assistant General Counsel</i> <i>Senior Attorney</i> <i>Corporate Attorney</i>	South Burlington, VT 1988-1989 1985-1988 1983-1985
Nixon, Hargrave, Devans & Doyle (now Nixon Peabody) <i>Associate</i>	Rochester, NY 1976-1983

EDUCATION

New York University <i>J.D.</i>	New York, NY 1976
Dartmouth College <i>A.B., majoring in Economics</i>	Hanover NH 1973

STATE OF MAINE
LAND USE REGULATION COMMISSION

Application for Development of)
Maine Mountain Power LLC)
Redington Wind Farm Application)
Rezoning Application ZP 702)

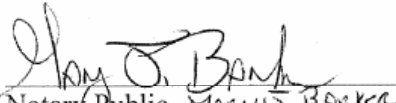
I, Jonathan Winer, upon oath, do depose and say:

My prefiled testimony in this proceeding was prepared by me, and the statements therein are true, to the best of my knowledge, information and belief.

Dated: July 12, 2006



Subscribed and sworn to before me this 12th day of July, 2006.



Notary Public *Mary S. Banker*

My Commission expires: *December 10, 2010*