## Form **990**

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A	For the	2011 cale	ndar year, or tax year beginning 04/01 , 2011, and ending	03	/31	,20 12
B	Chaskif	anlicable	C Name of organization NATURAL RESOURCES COUNCIL OF MAINE		D Employe	er identification number
	Address		Doing Business As			01-0270690
		- 1	Number and street (or P.O. box if mail is not delivered to street address) Room/suite		E Telephor	ne number
믐	Name ch	-				207-622-3101
믐	initial retu		3 WADE STREET  City or town, state or country, and ZIP + 4			
片	Terminate		· ·	1	G Gross re	ceipts \$ 3,404,656
片	Amended		AUGUSTA, ME 04330  F Name and address of principal officer: LISA POHLMANN HI	commenter for the α	eroup return !	or affiliates? Yes 🗹 No
Ш	Application	on pending	1 Helito Gio Godino e Principal			cluded? Yes No
			3 WADL STALL (ASSOCIATION			tist. (see instructions)
[	····	opt status:	121	lei Groon	exemption	number >
J	Website:		VANITATION OF THE PROPERTY OF	1959		of legal domicile: ME
K			A Cobostini Lina F Lassacian F Lassacian	1909		
E	ात्र ।	Summ	ary Sent out it is a se	atai Aria	00001	
	1	Briefly de	escribe the organization's mission or most significant activities: Environment	iter way	ocacy	***************
ø.	1 .				· · · · · · · · · · · · · · · · · · ·	
Activities & Governance					*******	************************
Ĕ	١.	***********		65	OFR of	in ant apports
Š	2	Check th	is box ▶ ☐ if the organization discontinued its operations or disposed of mo	re man	2076 01	is her assers.
G	3	Number	of voting members of the governing body (Part VI, line 1a).	* - *, - *	3	24
8	4	Number	of independent voting members of the governing body (Part Vi, line 1b)	e y e	4	24
Æ	5	Total nur	nber of individuals employed in calendar year 2011 (Part V, line 2a)		5	24
늉	6	Total nur	nber of volunteers (estimate if necessary)		6	12
•	7a '	Total unr	elated business revenue from Part VIII, column (C), line 12		7a	0
	ь	Net unre	ated business taxable income from Form 990-T, line 34		7b	0
	*****************	<del></del>	And all the property of the state of the sta	Prior Ye		Current Year
	8	Contribu	tions and grants (Part VIII, line 1h)	2	,149,942	1,962,738
2	9	Program	service revenue (Part VIII, line 2g)		0	0
Revenue	10	investme	nt income (Part VIII, column (A), lines 3, 4, and 7d)		288,703	85,072
æ	11	Other res	venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	19,533		13,934
	12	Total rev	enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2	,458,178	2,061,744
·	13	Grante a	nd similar amounts paid (Part IX, column (A), lines 1-3) .	***************************************	0	0
	14	Ciains a	paid to or for members (Part IX, column (A), line 4)		0	0
	15	Cotorios	other compensation, employee benefits (Part IX, column (A), lines 5-10)	1	,463,360	1,393,936
Expenses	10	Salailes,	onal fundraising fees (Part IX, column (A), line 11e)		0	O
ě	16a	Protessio	draising expenses (Part IX, column (D), line 25) ► 272,575	ariolis.	OFFICE OF	
R	ь	TOTAL TURI	penses (Part IX, column (A), lines 11a-11d, 11f-24e)		731,345	602,024
_	17	Otner ex	penses (Part IX, column (A), lines 114-114, 117-249) penses. Add lines 13-17 (must equal Part IX, column (A), line 25)	7	194,705	1,995,960
	18	Total exp	renses, Add lines 13-17 (flust equal rait ix, obtaining your made 20)		263,473	65,784
	spinesses members	Revenue	less expenses. Subtract line 18 from line 12	ing of Gu	rrent Year	End of Year
Net Assets or Fund Balances	l. <u>.</u>		in the second se	***************************************	,388,329	6,343,820
35.64	20		ets (Part X, line 16)	·	220,459	137,585
₹ <u>₽</u>	21		HIROS (PAILX, MIG EU)		,167,870	6,206,235
			ts or fund balances. Subtract line 21 from line 20	······································	110110101	
		Signa	rure Block		a boot of a	iv knowledge and belief, it is
Un	der penalt	ties of perju	ry, I declare that I have examined this return, including accompanying schedules and statements, gite. Declaration of proparer (other than officer) is based on all information of which preparer has a	, and to ti Inv knowk	edqe.	A STOMISCHE BING OCHOT KIN
tru	a, correct,	, and comp	als. Decisianal of progress (usus that office) is based on an in-		-010	117
			We rowned	Da	5/2	
Sig			ature of officer	L)-cl.		
He	re		A POHLMANN, EXECUTIVE DIRECTOR		and the second s	
			or print name and title			IPTIN
Pa	id	Print/Ty	pe preparer's name Preparer's signature Date	1.~	Check [	J #   On-night
	iru eparei	Burk	para J. McGuan Balbalo McGuan   818		self-emp	
			ame > Berry Dune McNe: 1 + Parker, LLC	man mention continues of C	-	01-0523282
	e Only	Finn's a	ochoss & POBOL 1100, Portland, ME 04104-1100	Pho	ne no. 2	
Ma	v the IR	S discus	s this return with the preparer shown above? (see instructions)		4	, Yes No

## \*\*\* Form 990 Online Filers: Please fax completed and signed form to 866-699-3916

Q,	Exempt Organization Declaration and Signature	e for	OMB No. 1545-1879
Form O*	For caigndar year 2011, or tax year beginning 04/01 , 2011, and ending 03/31	,20 12	2011
Denaitmer	For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868  b See instructions on back.		
internal Re	enue Service	Employer Ident	Ification number
	L RESOURCES COUNCIL OF MAINE	O	1-0270690
Part	Miles Dollars Only		
on line 1 or 5b, w	e box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, a, 2a, 3a, 4a, or 5a below and the amount on that line of the return being filed with this form was labeled in the return being filed with this form was labeled in the return, then enter -0- or the return.		
1a Fo	rm 990 check here b 📝 b Total revenue, if any (Form 990, Part Vill, column (A), line 12) .		1b 2,061,744
	on son-F7 check here >		2b
3a Fo	rm 1120-POL check here b Total tax (Form 1120-POL, line 22).	* * *.	3b
	rm 990-PF check here Tax based on investment income (Form 990-PF, Part VI, lin	e 5)	4b
5a Fo	rm 8868 check here b Balance due (Form 8868, Part I, line 3c or Part II, line 8c)	* * *	3 h
Part li	Declaration of Officer		
electronic further of intermed an ackno	(direct debit) entry to the financial institution account indicated while the payment of the financial institution to debit the entry to this account. To revoke a payre of the payment of the payment of the payment (settlement institutions involved in the processing of the electronic payment of taxes to receive confidential informand resolve issues related to the payment.  If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/or the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Fed/or the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Fed/or the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Fed/or the electronic disclosure that I am an officer of the above named organization and that I have examine the return and accompanying schedules and statements, and to the best of my knowledge and belief, the electronic return and the copy of the organization's electronic return originator (ERO) to send the organization's return to the service provider, transmitter, or electronic return originator (ERO) to send the organization's return to my refund.  LISA POHLMA Title	mation necess  State program,  orm 990/990-E  ned a copy of  they are true, in  othe IRS and to  ssing the retur	I certify that I executed Z/990-PF (as specifically the organization's 2011 correct, and complete. I consent to allow my oreceive from the IRS (a) in or refund, and (c) the
Part III		*****	
knowled The orga IRS, and I I am also statemen	that I have reviewed the above organization's return and that the entries on Form 8453-EO are corge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accepted in the collector of the collec	ns and informa e-file Provider urn and accon	ation to be flied with the s for Business Returns, if apparying schedules and
	ERO's Date Check If Check If also paid also pa	ERO's SSN or f	MIT
ERO's	signature preparer employed	1	
Use	Film's name (or yours if self-employed),	Phone no.	
Only Under pe	address, and ZIP code  ratios of perjury, I declare that I have examined the above return and accompanying schedules and statements, are rationally address.	d to the best of	my knowledge and belief,
they are t	ue, correct, and complete. Declaration of preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on all information of what rife preparer is based on the rife preparer is based on all information of what rife preparer is based on the rife preparer is ba		[] PTIN
Paid	Print/Type preparer's name Preparer's signature Preparer's signature  M. Guan 8/8/	12 Check self-emp	"   0 · · · · · · · · · · · · · · · · · ·
Prepar	er Burbar J. M. Buch tank	Firm's Ell	
Use Oi	IN Firm's name + Deviry During March 1997	minimum grammatie	1
	Firm's address > PD BDX 100, PD TTALL VICE OF 104-1100	***************************************	Form 8453-EO (2011)

Part	and a second sec
	Check if Schedule O contains a response to any question in this Part III
. 1	Briefly describe the organization's mission:
	Natural Resources Council of Maine (NRCM) is organized as a non-profit corporations to protect, restore, and conserve Maine's
	environment, now and for the future generations.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
•	expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of
	grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
	,
4a	(Code:) (Expenses \$1,575,153 including grants of \$0 ) (Revenue \$0 )
	NRCM works hard for policies and initiatives that will improve Maine's air quality and reduce global warming pollution throughout
	the state and region. We support responsible land development and sustainable forest practices that protect sensitive ecosystem
	and wildlife. We work hard to protect and restore Maine's lakes, rivers, and streams, now and for generations to come. We are committed to protecting Maine's people, wildlife, and environment from toxic pollution and are dedicated to promoting clean,
	sustainable industrial practices in Maine.
4b	(Code:) (Expenses \$including grants of \$) (Revenue \$)
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
	***************************************
4c	(Code:) (Expenses \$including grants of \$) (Revenue \$)
•	
	,
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 0 including grants of \$ 0 ) (Revenue \$ 0)
4e	Total program service expenses ▶ 1,575,153

**Checklist of Required Schedules** 

			Yes	No
4	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1.	1	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	<b>√</b>	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	•	1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II			. <b>V</b>
_	- · · · · · · · · · · · · · · · · · · ·	4	✓	ļ
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		✓
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		✓
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<b>√</b>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	<b>y</b>	•
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.	,0		
а		11a	<b>√</b>	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<b>√</b>
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		✓
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f		✓
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	✓	
Ь	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		✓
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		✓
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		√
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	A 40:		✓
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV.	14b		<b>∀</b>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		<u>▼</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		_ <b>`</b>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>∨</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	19		<b>∀</b>
20 a	·	20a		<u>√</u>
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		<u> </u>
.,				

ન દો પ	Checklist of Required Schedules (continued)			
21	Did the exceptation was the AC 000 of another additional to	·····	Yes	No
	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 27 If "Yes," complete Schedule I, Parts I and III	22	-	1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.			
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	23 24a		<b>V</b>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		<b>✓</b>
<b>b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		<b>~</b>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		<b>√</b>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<b>√</b>
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28b 28c		✓
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	<b>√</b>	<b>√</b>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		<u>√</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		. <u>▼</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		<u>√</u>
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b		√ √
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		. 🗸
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	✓	
		Form	. aan	(2011)

Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			
		I DOST	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 21			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	✓	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 24	Productive contractive	,	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	3a		<b>√</b>
3a _	Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		<b></b>
b 40	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	JD		ļ
4a	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		1
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	CCXXXXXXXXX	✓.
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
. с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		<b>√</b> .
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		-
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>-</b> ,		,
_		7c		✓
d e	If "Yes," indicate the number of Forms 8282 filed during the year	7e		_/
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.	7f		1
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		Ť
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			4.00
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
100	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
12a b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	ıza		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
a	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		✓
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		[

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See	instructions.
Sect	Check if Schedule O contains a response to any question in this Part VI	🗸
	ton a dovorning body and management	Yes No
1a	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	
ь 2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	2
3		3 1
4 5 6 7a	Did the organization become aware during the year of a significant diversion of the organization's assets?  Did the organization have members or stockholders?  Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	1
ь 8	stockholders, or persons other than the governing body?	b 🗸
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	
a b 9		b 🗸
Secti	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code.)
<b>10a</b> b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	
11a		
b 12a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13	a ✓
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	c 🗸
13 14 15	Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	
a b	Other officers or key employees of the organization	a ✓ b ✓
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	a
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	
Secti	ion C. Disclosure	
17 18	List the states with which a copy of this Form 990 is required to be filed <b>CT, MA, ME, NH, PA</b> Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 50 available for public inspection. Indicate how you made these available. Check all that apply.	1(c)(3)s only)
19	✓ Own website ☐ Another's website ✓ Upon request  Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interpretation and financial statements available to the public during the tax year.	
20	State the name, physical address, and telephone number of the person who possesses the books and records of torganization:	he

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Page	•

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees	, and
	Independent Contractors	

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	r any relate	d org	aniz			ompe	nsa	ted any currer	t officer, directo	r, or trustee.
(A)	(B)	(do n	ot ch	Pos	C) ition more	e than o	ne	(D)	(E)	(F)
Name and Title	Average hours per week	box, unless person is both an officer and a director/trustee)					ee)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
TONY OWENS										
PRESIDENT	1	1	_	<b>/</b>				0	0	0
NORTON LAMB										
VICE PRESIDENT	1	<b>✓</b>		1		ļ		0	0	0
LOIS WINTER		,								
SECRETARY	11	✓.		1					0	0
CHRISTOPHER BOND										
TREASURER	11	✓		1	ļ			0	0	0
ELISA BOXER										
DIRECTOR	11	<b>-</b>		ļ	ļ			0	. 0	0
EDWARD CERVONE										
DIRECTOR	1	<b>√</b>						0	0	0
VICTORIA DEVLIN										
DIRECTOR	1	<b>/</b>	ļ	<u></u>				0	0	. 0
MARION FREEMAN										,
DIRECTOR	11	<b>✓</b>	ļ	ļ			<u> </u>	0	0	0
MAROULLA GLEATON										
DIRECTOR	11	<b>✓</b>		-				. 0	0	0
JEANNE GULNICK										*
DIRECTOR	1	✓		L				0	0	0
HENRY HEYBURN JR										
DIRECTOR	1	1						0	0	0
WILLIAM HOUSTON	.]			1						
DIRECTOR	1	✓	ļ	<u> </u>			ļ	0	0	0
CYNTHIA HYDE				'						
DIRECTOR	1	✓	<u> </u>	ļ	<u> </u>			0	0	0
WARREN KESSLER										
DIRECTOR	1	✓				ļ		0	0	0

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

www.								1		
				•	<b>C)</b>					
(A)	(B)	(do r			ition			(D)	(E)	(F)
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated
	hours per					or/trust	tee)	compensation	compensation from	amount of
	week (describe	옥쿩	135	오	ē.	en F	Former	from the	related organizations	other compensation
	hours for	a K	曹	Officer	y en	ples	) The	organization	(W-2/1099-MISC)	from the
	related organizations	Individual trustee or director	Institutional trustee	-	Key employee	Highest compensated employee	1	(W-2/1099-MISC)		organization
	in Schedule	rus	4		yee	퓛				and related orgenizations
	O)	tee	ıste			in sa	*** ** *******************************			-
<u> </u>			е			e d		·	.	
GEORGE LAPOINTE	W M W M In M III W III W W II		.		Ì					
DIRECTOR	1	✓						0	0	0
SUSAN MACKENZIE										·· <del>-</del>
DIRECTOR	1	<b>/</b>				l	<u>L</u> .	0	0	0
DIDI MANNS	*** *** *** *** *** *** ***									
DIRECTOR	1	<b>✓</b>						0	0	0
RONDI NELSON										
DIRECTOR	. 1	✓					<u></u>	0	- 0	0
KEN OLSON	No. 46 As No. do 40									
DIRECTOR	11	<b>✓</b>						. 0	o	0
JEFF PIDOT										
DIRECTOR	1	✓						0	0	0
KATHY REMMEL										
DIRECTOR	1	✓					L	0	0	. 0
KATE RUSH										
DIRECTOR	1	✓			**********			0	0	0
STEWART STRAWBRIDGE										
DIRECTOR	1	<b>/</b>						0	0	0
TOM TIETENBERG				THE SALE						
DIRECTOR	1	✓						0	0	0
LISA POHLMANN				-						
EXECUTIVE DIRECTOR	40			✓				86,299	0	13,520
KATHRYN THOMPSON										
DIRECTOR OF FINANCE	40			✓				56,623	0	12,461
~										
**************************************				Ī						
	Ì									
•										

Par	VII Section A. Officers, Directors, Trust	tees, Key E	mplo	yees			lighe	st C	ompensated E	mployees (con	tinued)
	(A) Name and title	(B) Average hours per	box,	unles	Pos ieck is pe	rson	e than o is both or/trus	n an	(D) Reportable compensation	(E) Reportable compensation fro	1
		week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC	other compensation from the organization and related organizations
*******											
											•
	,										
										The state of the s	-
1b c	Sub-total		 n A	<u>.</u>			,	<b>▶</b>	142,922		0 25,981
d 2	Total (add lines 1b and 1c)	not limited	to th					<b>▶</b> e) w	<b>142,922</b> ho received ma	L	0 25,981 000 of
a	reportable compensation from the organi.  Did the organization list any former of		***************************************	r tr	uste	e.	kev e	emp	lovee, or high	est compensa	Yes No
4	employee on line 1a? If "Yes," complete S For any individual listed on line 1a, is the organization and related organizations	Schedule J sum of rep	for su portal	ich i ole d	<i>indi</i> com	i <i>vidu</i> iper	<i>ial</i> nsatio	 on a	nd other comp	ensation from	. 3 🗸
5	individual										Statement Assistant Commencer
Section	on B. Independent Contractors	,, 100, 0	011107						deri perdan		. 5
1	Complete this table for your five highest compensation from the organization. Rep year.										
	(A) Name and business addr	ess							(B) Description of se	ervices	(C) Compensation
		ATTENDED TO SECURE POSSIBLE							THE PERSON NAMED OF THE PE		
2	Total number of independent contractor received more than \$100,000 of compens							th	ose listed abo	ove) who	

Life		Statement of Reve	enue						
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ts st	1a	Federated campaigns	s l	1a	9,025				3.3,0.0,0.0
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues .	<u> </u>	1b	1,253,148	+		3.00	8 (0.00 p. 6 (0.00 p. 6)
	С	Fundraising events .		1c	0	<b>1</b>			
	ď	Related organizations	,	1d	0			According to the control	A SECTION AND ASSESSMENT
	e	Government grants (con		1e	0		100		4565652
	f					100 000 000			
ig et		and similar amounts not inc	duded above	1f	700 565		0.0000000000000000000000000000000000000		The state of the s
≨፟፟፟፟		Noncash contributions include	L		700,565				
툿	g				284,243	1			5 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -
	<del>                                     </del>	Total. Add lines 1a-1	<u> </u>		Business Code	1,962,738		2.00	
Program Service Revenue					Business Code				
ě	2a								
e H	b								
-≅	C	**************************************							
လို	d								
E	e	waa.a.a.a.a.a.a.a.a.a.a.a.a.a.a.a.a.							
Ę,	f	All other program sen							
<u> </u>	g	Total. Add lines 2a-2	<u>f</u>		<u>. , .</u> . <b>&gt;</b>	0			
	3	Investment income							
		and other similar amo				82,389	0	0	82,389
	4	Income from investmen	t of tax-exem	pt bo	ond proceeds 🟲	0	C	C	0
	5	Royalties	<u></u> .		🕨	0	C	C	0
			(i) Real		(ii) Personal				
	6a	Gross rents							Los Stationers in
	b	Less: rental expenses							295093343
	С	Rental income or (loss)		0	0	100000000000000000000000000000000000000			66.6
	d	Net rental income or (	loss)						
	7a	Gross amount from sales of	(i) Securitie		(ii) Other				
		assets other than inventory	1,337	.067	0				
	b	Less: cost or other basis	1,007	,00,				2010/01/05	0.666.06 a.s.
		and sales expenses	1,334	384	0	6.0			
	С	Gain or (loss)		,683	0			100	0.00
	d	Net gain or (loss)				2,683			
	_	1101 gain or (1000)				2,003	0	0	2,683
Ë	8a	Gross income from fu	ndrajejna					50000000	
Revenue		events (not including \$	-					600000000000000000000000000000000000000	
ě		of contributions reporte	O ino 1a						
		See Part IV, line 18	d off affects,	٠ _					
Othe					4,600				
ō		Less: direct expenses		. b	8,528			ALCOHOLOGICA CONTRACTOR	
		Net income or (loss) fr			events . 🟲	-3,928		0	-3,928
	94	Gross income from ga See Part IV, line 19						2 Sept. 10 S	100000000000000000000000000000000000000
				1					
	b	Less: direct expenses		b					
		Net income or (loss) fr			/ities ▶				
		Gross sales of in		SS				100000	
:		returns and allowance		а					
		Less: cost of goods so		b					
	С	Net income or (loss) fr		inve	intory 🕨				, , , , , , , , , , , , , , , , , , , ,
		Miscellaneous Re	evenue		Business Code			6.000	
	11a R	EIMBURSMENT FOR E)	(PENSE		900099	17,862	0	0	17,862
	b					•			,
	С								
	d	All other revenue .				0	0	0	0
	е	Total. Add lines 11a-1	l1d		🕨	17,862		v	
	12	Total revenue. See in	structions.		🕨	2,061,744	0	0	99.006

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

requir	ed to complete columns (B), (C), and (D).  Check if Schedule O contains a respon	see to any question i	n thic Part IX	WALLES THE TOTAL PROPERTY OF THE PARTY OF TH	<del></del>
Do no	t include amounts reported on lines 6b, 7b,		. (B)	(C)	(D)
	o, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management end general expenses	Fundralsing expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	0	0		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	0	0		demonated to the second
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0	0		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	168,903	0 84,846	79,066	4,991
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7	Other salaries and wages	974,649	871,872	-16,280	119,057
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	29,684	26,579	-474	3,579
9	Other employee benefits	135,207	126,597	-8,985	17,595
10	Payroil taxes	85,493	72,251	3,785	9,457
11	Fees for services (non-employees):	4-7-Parisasasasasasas			
a	Management	57,510	44,139	7,188	6,183
b	Legal	0	19,308	2,413	0
c d	Accounting	24,134	19,308	<u>2,413</u>	2,413
e	Professional fundraising services. See Part IV, line 17	0		0	0
f	Investment management fees	36,801	0	36,801	. 0
g	Other	51,722	40,136	2,530	9,056
12	Advertising and promotion	19,977	19,977	0	0
13	Office expenses	32,189	9,094	6,351	16,744
14	Information technology	39,427	24,426	6,453	8,548
15	Royalties	0	0	. 0	0
16	Occupancy	57,421	44,071	7,178	6,172
17	Travel	25,975	25,069	397	509
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	23,713	18,711	2,835	2,167
- 20	Interest	0	0	0	0
21 22	Payments to affiliates	57,833	0 44,387	7,229	0
23	Insurance	13,949	10,705	1,744	6,217 1,500
24	Other expenses, Itemize expenses not covered above. (List miscellaneous expenses in line 24e, If			remple to the telescript of the second secon	
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a	TELEPHONE	9,374	7,195	1,172	1,007
b	POSTAGE	55,807	28,670	1,497	25,640
c	PRINTING	65,552	44,499	523	20,530
d	LISTS	13,989	4,372	0	9,617
e 25	All other expenses  Total functional expenses. Add lines 1 through 24e	16,651	8,249	6,809	1,593
25 26	Joint costs. Complete this line only if the	1,995,960	1,575,153	148,232	272,575
20	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here	54,511	17,052	. 0	37,459
	3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	34,311	17,002	V.	Form <b>990</b> (2011)

E	art X	Balance Sheet			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing	102,889	1	3,351
	2	Savings and temporary cash investments	895,698	2	735,563
	3	Pledges and grants receivable, net	180,306	3	155,123
	4	Accounts receivable, net	6,438	4	955
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
ts	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net		7	
⋖	8	Inventories for sale or use	5,544	8	4,994
	9	Prepaid expenses and deferred charges	28,732	9	37,169
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 1,315,200			
	b	Less: accumulated depreciation 10b 694,255	645,043	10c	620,945
	11	Investments—publicly traded securities	4,433,491	-11	4,488,964
	12	Investments—other securities. See Part IV, line 11	90,188	12	296,756
	13	Investments-program-related. See Part IV, line 11		13	0
	14	Intangible assets		14	.0
	15	Other assets. See Part IV, line 11		15	0
	16	Total assets. Add lines 1 through 15 (must equal line 34)	6,388,329	16	6,343,820
	17	Accounts payable and accrued expenses	220,459		137,585
	18	Grants payable ,	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.	0	21	. 0
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
Lia Lia	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	. 0		
	26	Total liabilities. Add lines 17 through 25		25 26	
	20	Organizations that follow SFAS 117, check here ▶ ✓ and complete	220,459	_∠0	137,585
ces		lines 27 through 29, and lines 33 and 34.			
an	27	Unrestricted net assets	5,574,446	27	5,551,863
Ba	28	Temporarily restricted net assets	408,424	28	469,372
2	29	Permanently restricted net assets	185,000	29	185,000
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
5	30	Capital stock or trust principal, or current funds		30	and the second s
Se	31	Paid-in or capital surplus, or land, building, or equipment fund		31	-
4	32	Retained earnings, endowment, accumulated income, or other funds .		32	
Ž.	33	Total net assets or fund balances	6,167,870	33	6,206,235
_	34	Total liabilities and net assets/fund balances	6,388,329	34	6,343,820
					Form <b>990</b> (2011)

orm 99	90 (2011)		Pa	ige <b>12</b>
Par	XI Reconciliation of Net Assets			
	Check if Schedule O contains a response to any question in this Part XI			$\checkmark$
1	Total revenue (must equal Part VIII, column (A), line 12)		· · · · ·	1,744
2	Total expenses (must equal Part IX, column (A), line 25)			5,960
3	Revenue less expenses. Subtract line 2 from line 1			5,784
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4			7,870
5	Other changes in net assets or fund balances (explain in Schedule O)		-2	7,419
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,			
	column (B))		6,20	6,235
έli	Financial Statements and Reporting			_
	Check if Schedule O contains a response to any question in this Part XII			$\sqcup$
		C95517057504	Yes	No
1	Accounting method used to prepare the Form 990:  Cash Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in	100,000		
	Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		<u> </u>
b	Were the organization's financial statements audited by an independent accountant?	2b	<u> </u>	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight			
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	<b>✓</b>	C-801-06736-1-1-
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a separate basis, consolidated basis, or both:			
	✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133?	3a		✓
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2011)

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number NATURAL RESOURCES COUNCIL OF MAINE 01-0270690 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a Type! **b** Type II. c Type III-Functionally integrated e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2), If the organization received a written determination from the IRS that it is a Type II, Type III, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and No 11g(i) (ii) A family member of a person described in (i) above? . . . . . 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? . 11g(iii) Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (iv) is the organization (v) Did you notify (vi) Is the (vii) Amount of organization (described on lines 1-9 in col. (i) listed in your the organization in organization in col. support col. (i) of your support? (i) organized in the above or IRC section governing document? (see instructions)) U.S.? Yes Nο Yes Yes No No (A) (B) (C) (D) (E)

Total

Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

		. 4000,		71	1	· · · · · · · · · · · · · · · · · · ·	
	on A. Public Support			,			
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not		io constitution in the con				
	include any "unusual grants.")	2,328,858	2,057,107	1,987,485	2,149,942	1,962,738	10,486,130
2	Tax revenues levied for the	2,020,000		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
_	organization's benefit and either paid						
	to or expended on its behalf	0	0	0	0	0	0
3	The value of services or facilities						<u> </u>
Ū	furnished by a governmental unit to the						
	organization without charge	0	0	0	n	o	0
4	Total. Add lines 1 through 3	2,328,858	2,057,107	1,987,485	2,149,942	1,962,738	10,486,130
5	The portion of total contributions by						
3	each person (other than a						
	governmental unit or publicly					0.00	
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						403,733
6	Public support. Subtract line 5 from line 4.						10,082,397
	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	2,328,858	2,057,107	1,987,485	2,149,942	1,962,738	10,486,130
8	Gross income from interest, dividends.						
•	payments received on securities loans,	·					
	rents, royalties and income from similar						
	sources	350,821	130,683	95,817	85,487	82,389	745,197
9	Net income from unrelated business						
•	activities, whether or not the business						
	is regularly carried on	0	0	0	0	0	0
10	Other income. Do not include gain or		<u>~</u>	<u>-</u>			<del></del>
	loss from the sale of capital assets					-	
	(Explain in Part IV.)	19,744	18,679	19,647	27,058	22,462	107,590
11	Total support. Add lines 7 through 10	10,,,,,	10,070				11,338,917
12	Gross receipts from related activities, etc.	(see instruction	nns)			12	2,106
13	First five years. If the Form 990 is for the						
	organization, check this box and stop he						
Secti	on C. Computation of Public Suppor						
14	Public support percentage for 2011 (line 6			1. column (f))		14	88,92 %
15	Public support percentage from 2010 Sch					15	90.4 %
16a	331/3% support test—2011. If the organiz	zation did not	check the box	on line 13, and	l line 14 is 33¹.		
	box and stop here. The organization qua	lifies as a publ	icly supported	organization			. ▶ ✓
b	331/3% support test-2010. If the organ						
	check this box and <b>stop here.</b> The organi	ization qualifie	s as a publicly	supported ora	anization .		
170	10%-facts-and-circumstances test—20					a or 16b and	
17a	10% or more, and if the organization me	ote the "facte-	and-circumeta	ncee" teet che	on line 10, 10	a, or rob, and od <b>ston here</b> F	ynlain in
	Part IV how the organization meets the "f	ets the racts-	and-circumsia Imetances tes	t The organize	ation qualifies	as a nublicity si	innorted
	organization						. <b>&gt;</b> [
	•						
b	10%-facts-and-circumstances test—20	דע. If the orga	anization did n	ot check a box	on line 13, 16	a, 160, or 1/a,	and line
	15 is 10% or more, and if the organization	uon meets the	racts-and-ci	rcumstances"	iest, check th	ns dox and <b>st</b>	op nere.
	Explain in Part IV how the organization m						
40	supported organization						
18	Private foundation. If the organization di instructions	и пот спеск а				K this DOX and	> <del></del>
	manuchuma						1

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to c	qualify under	Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)		

C4!	if the organization falls to qualify	under the te	sts listed bei	ow, piease co	ompiete Part	H.)	
	on A. Public Support	4 ) 0007	# 1 0000	(1) 0000	1.0.0010	(1) 0044	<u> </u>
	dar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise					V	
-	sold or services performed, or facilities						
	furnished in any activity that is related to the	·					
2	organization's tax-exempt purpose Gross receipts from activities that are not an						
3	unrelated trade or business under section 513				-		
4							
4	Tax revenues levied for the organization's benefit and either paid				]		
	to or expended on its behalf						
5	The value of services or facilities	VALUE OF PROPERTY OF PROPERTY PARTY PROPERTY OF PROPER					
3	furnished by a governmental unit to the				-		
	organization without charge						
6	Total. Add lines 1 through 5					***************************************	
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
.,	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses	-					
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly carried on						
40	, ,						
12	Other income. Do not include gain or loss from the sale of capital assets						`
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
13	and 12.)		1				
14	First five years. If the Form 990 is for the	ne organizatio	n's first secon	d third fourth	or fifth tax ve	ear as a sectio	n 501(c)(3)
	organization, check this box and <b>stop he</b>	-			-		
Secti	on C. Computation of Public Suppor					**************************************	
15	Public support percentage for 2011 (line 8			3. column (fl)		15	%
16	Public support percentage from 2010 Sch		=			16	. %
	on D. Computation of Investment In-						
17	Investment income percentage for 2011 (		<del>.</del>	y line 13, colur	mn (f))	17	%
18	Investment income percentage from 2010					18	. %
19a	331/3% support tests-2011. If the organ						
	17 is not more than 331/3%, check this box						
b	331/3% support tests-2010. If the organiz						
	line 18 is not more than 331/3%, check this I	oox and <b>stop</b> h	ere. The organ	ization qualifies	as a publicly so	upported organ	ization 🕨 🗌
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, d	check this box	and see instru	ctions 🕨 📋

Part IV	(Form 990 or 990-EZ) 2011 <b>Supplemental Information.</b> Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).	
General E	xplanation - NATURE ANO SOURCE 2007 MISC. INCOME 19,744; 2008 MISC Income 18,679;	
Conoral F	Explanation - NATURE AND SOURCE 2009 MISC INCOME 19,647	
		·
General E	xplanation - NATURE AND SOURCE 2010 MISC. INCOME 13,593 SPECIAL EVENTS 13,465 TOTAL \$27,058	
General E	xplanation - NATURE AND SOURCE 2011 MISC. INCOME 17,862 SPECIAL EVENTS 4,600 TOTAL 22462	
* M # # W # # * = = = * *		
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90 AP NO AN AN AN AN AN AN AN AN AN		
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	»	

#### **SCHEDULE C** (Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Inspection If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below, Do not complete Part I-B. Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. **Employer identification number** Name of organization NATURAL RESOURCES COUNCIL OF MAINE 01-0270690 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 3 Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 . . . 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 . 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C Enter the amount directly expended by the filing organization for section 527 exempt function Enter the amount of the filing organization's funds contributed to other organizations for section Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds, Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received and funds. If none, enter -0-. promptly and directly delivered to a separate political organization. If none, enter -0-. (1) (2)(3)(4)(5)(6)

Pa		n is exempt under section 501(c)(3) and file	d Form 5768 (elec	tion under
	section 501(h)).	Land Control of the C		·
Α		ongs to an affiliated group (and list in Part IV enses, and share of excess lobbying expenditur		up member s
R	· · · · · · · · · · · · · · · · · · ·	ecked box A and "limited control" provisions a	·	
		ying Expenditures	(a) Filing	(b) Affiliated
		eans amounts paid or incurred.)	organization's totals	group totals
1	a Total lobbying expenditures to influence	public opinion (grass roots lobbying)	8,560	
		a legislative body (direct lobbying)	97,206	
	Total lobbying expenditures (add lines 1	a and 1b)	105,766	
	d Other exempt purpose expenditures .		1,898,722	
	<ul> <li>Total exempt purpose expenditures (add</li> </ul>	llines 1c and 1d)	2,004,488	
	f Lobbying nontaxable amount. Enter columns.	the amount from the following table in both	250,224	
	If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
	Grassroots nontaxable amount (enter 25	•	62,556	
	<ul> <li>Subtract line 1g from line 1a. If zero or le</li> </ul>		0	
	Subtract line 1f from line 1c. If zero or le		0	
	If there is an amount other than zero reporting section 4911 tax for this year?	on either line 1h or line 1i, did the organization	and the second s	Yes No
		ar Averaging Period Under Section 501(h) de a section 501(h) election do not have to com	plete all of the five	•

# columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	· <b>(a)</b> 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	(e) Total				
2a	Lobbying nontaxable amount	269,512	245,954	260,019	250,224	1,025,709				
b	Lobbying ceiling amount (150% of line 2a, column (e))					1,538,564				
С	Total lobbying expenditures	30,060	42,066	73,592	105,766	251,484				
d	Grassroots nontaxable amount	67,378	61,489	65,005	62,556	256,428				
e	Grassroots ceiling amount (150% of line 2d, column (e))		en 1978 havanes en 1991 Buist en 1973 en 1991			384,642				
f	Grassroots lobbying expenditures	2,127	2,379	3,798	8,560	16,864				

Schedule C (Form 990 or 990-EZ) 2011

For 4	(election under section 501(h)).	. T	(2	a)		(b)	
of th	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed descript ne lobbying activity.		Yes	No	A	mour	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or lo legislation, including any attempt to influence public opinion on a legislative matter referendum, through the use of:	ocai or					
а	Volunteers?						
b		·.	-				
c	,	'' [					
d	Mailings to members, legislators, or the public?	•					******
е		•				************	
f	Grants to other organizations for lobbying purposes?					·	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	: h					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
° i	Other activities?	.					
j	Total. Add lines 1c through 1i						
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						(C)
b	If "Yes," enter the amount of any tax incurred under section 4912					decide research	re-emperation project
c d	3 - 34-11-11 Working a goodien to the tax, did it like to offit 4720 (of this year)					•	
Part	III-A Complete if the organization is exempt under section 501(c)(4), section 50501(c)(6).	01(c)(	5), c	r se	ction		
_		****				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year	<u>r? .</u>			3	<u> </u>	<u></u>
	III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No answered "Yes."	01(c)( " OR	5), o (b) l	r sec Part l	tion II-A, I	ine 3	3, is
1 2	Dues, assessments and similar amounts from members	unts	Of	1			
а	Current year		.	2a			
b	Carryover from last year		.	2b	*****		
C	Total		.	2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du	es .	.	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portio excess does the organization agree to carryover to the reasonable estimate of nondeductible I and political expenditure part was?	obbvir	าต				
5	and political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)	• •	٠	4		***	
Par			•	5			
Comp	olete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 0, complete this part for any additional information.	e 5; Pa	art II-	A; an	d Part	II-B,	line
					******		
				~.			

#### SCHEDULE D (Form 990)

#### **Supplemental Financial Statements**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name	of the or	ganization		Employer identification number
70 to 10 to		ESOURCES COUNCIL OF MAINE		01-0270690
Pa		Organizations Maintaining Dono organization answered "Yes" to F	or Advised Funds or Other Similar Fun orm 990, Part IV, line 6.	ds or Accounts. Complete if the
			(a) Donor advised funds	(b) Funds and other accounts
1	Total	number at end of year		
2	Aggre	egate contributions to (during year) .		
3	Aggre	egate grants from (during year)		
4		egate value at end of year		
5	Did t	ne organization inform all donors and are the organization's property, subject	donor advisors in writing that the assets heat to the organization's exclusive legal control	eld in donor advised
6	Did the only	ne organization inform all grantees, do or charitable purposes and not for the	nors, and donor advisors in writing that gran benefit of the donor or donor advisor, or fo	nt funds can be used or any other purpose
Par	tII		lete if the organization answered "Yes" t	to Form 990 Part IV line 7
1			by the organization (check all that apply).	to rollingso, raitiv, and r.
	□Р	reservation of land for public use (e.g.	recreation or education)   Preservation of	an historically important land area
		rotection of natural habitat		a certified historic structure
		reservation of open space		a contined materie at detare
2			tion held a qualified conservation contributio	in in the form of a conservation
	easer	nent on the last day of the tax year.	· · · · · · · · · · · · · · · · · · ·	The total of a conservation
		·		Held at the End of the Tax Year
а	Total	number of conservation easements .		
b			ements	2a
C			tified historic structure included in (a)	
ď			ed in (c) acquired after 8/17/06, and not a	
	histor	ic structure listed in the National Regis	ed in (c) acquired after 6/17/06, and not (	
3		er of conservation easements modified	l, transferred, released, extinguished, or term	
4 5	Numb Does	per of states where property subject to the organization have a written poli	conservation easement is located ▶  cy regarding the periodic monitoring, inspirion easements it holds?	pection, handling of
. 6			ing, inspecting, and enforcing conservation	
7	Amou ▶\$	nt of expenses incurred in monitoring,	nspecting, and enforcing conservation ease	ments during the year
8			on line 2(d) above satisfy the requirements o	f section 170(h)(4)(B)
9	balan	t XIV, describe how the organization re ce sheet, and include, if applicable, the ization's accounting for conservation e	ports conservation easements in its revenue text of the footnote to the organization's finatesements.	and expense statement, and ancial statements that describes the
Part		Organizations Maintaining College	ctions of Art, Historical Treasures, or	Other Similar Assets.
		Complete if the organization answer	ered "Yes" to Form 990, Part IV, line 8.	
1a	works	organization elected, as permitted und of art, historical treasures, or other s	er SFAS 116 (ASC 958), not to report in its imilar assets held for public exhibition, edu f the footnote to its financial statements that	ucation, or research in furtherance of
b	If the works	organization elected, as permitted un	der SFAS 116 (ASC 958), to report in its rimilar assets held for public exhibition, edu	evenue statement and balance sheet
				No. ch
	(i) And	sets included in Form 000. Doct V	line 1	· • • •
2	If the	organization received or held works of	of art, historical treasures, or other similar der SFAS 116 (ASC 958) relating to these ite	assets for financial gain, provide the
а			1	
h		ties included in Form 990, Part V		>

Schedule:	D (Form	gant on th	

Page 2

Pal	t III Organizations Maintaining	Collections of	Art, Historical	Treasures.	or Other Similar	r Assets (continued)
3	Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)  Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):					
а			d 🗌 Loar	n or exchang	e programs	
b			e 🗌 Othe			
C	Preservation for future generation	s ,				
4	Provide a description of the organiza XIV.	tion's collections a	and explain how t	they further	the organization's e	exempt purpose in Part
5	During the year, did the organization assets to be sold to raise funds rather	solicit or receive than to be mainta	donations of art,	historical true	easures, or other si	
Par	t IV Escrow and Custodial Arra line 9, or reported an amour	angements. Co	mplete if the org	ganization a	inswered "Yes" to	Form 990, Part IV,
1a	Is the organization an agent, trustee	, custodian or oth	er intermediary f	or contributi	ons or other assets	s not
ь	included on Form 990, Part X? If "Yes," explain the arrangement in P	art XIV and comple				· 🗌 Yes 🗌 No
	a sey explain the arrangement in	art XIV and compi	ste the lonowing t	able.		Amount
C	Beginning balance	• • • • • • •			1c	
d	Additions during the year		. , <i>.</i> , <i></i>		1d	
е	Distributions during the year				1e	
f	Ending balance				1f	
2a	Did the organization include an amoun	nt on Form 990, Pa	art X, line 21?	:		. 🗌 Yes 🗌 No
b	If "Yes," explain the arrangement in Pa	art XIV.				
Par	t V Endowment Funds. Comple	ete if the organiz				line 10.
4.	B	(a) Current year	(b) Prior year	(c) Two years	back (d) Three years	back (e) Four years back
1a	Beginning of year balance	4,550,686	4,240,595	3,29	0,359 4,949	,120
b	Contributions	10,876	52,269	20	)1,682	0
С	Net investment earnings, gains, and losses					
		-25,785	459,002	98	5,118 -1,352	,761
d e	Grants or scholarships	0	0		. 0	0
G	Other expenditures for facilities and programs					
f		180,126	201,180	23	6,564 306	,000
	Administrative expenses End of year balance				0	0
.g 2		4,355,651	4,550,686	4,24	0,595 3,290	,359
a	Provide the estimated percentage of the Board designated or quasi-endowment	ie current year en		, column (a))	held as:	
b		it ▶ 95.64 25 %	- 70			•
č	Temporarily restricted endowment	25 % 0.11 %				
•	The percentages in lines 2a, 2b, and 2		104			
3a	Are there endowment funds not in the	nossession of the	270. Porganization the	at are hold a	nd administered for	. dh_
	organization by:	Parragonoji or ali	organization the	A DIC HEIGI AI	na aaniinisterea tor	Yes No
	(i) unrelated organizations					
	(ii) related organizations				* * * * * *	. 3a(i) ✓
b	If "Yes" to 3a(ii), are the related organize	zations listed as re	quired on Schedu	ıle B?		. 3a(ii) ✓ . 3b
4	Describe in Part XIV the intended uses	of the organizatio	n's endowment fu	ınds.		. 30
Part		ment. See Form	990, Part X, line	e 10.		
	Description of property	(a) Cost or oth (investme		r other basis ther)	(c) Accumulated depreciation	(d) Book value
1a	Land		0	107,510		107,510
þ	Buildings		0	898,625	453,998	444,627
	Leasehold improvements		0	0	0	0
· d	Equipment		0	309,065	240,257	68,808
е	Other		0	0		0
rotal.	Add lines 1a through 1e. (Column (d) m	ust equal Form 99	0, Part X, column	(B), line 10(c	).) ▶	620,945

Part VII	Investments — Other Securitie	s. See Form 990, Part	X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
	al derivatives		
	-held equity interests		
(3) Other _			
(A) (B)	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		
(C)		***	
(D)			
(E)			
(F)			
(G)		www.	
(H)			
(1)			
	(b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII			
	(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)			Cost of the of year market value
(2)			
(3)		-	
(4)			
(5)			
(6)			
_(7)			
(8)			
(9)			
(10)	(b) must equal Form 990, Part X, col. (B) line 13.)	>	
Part IX	Other Assets. See Form 990, F		A STATE OF THE STA
<u> </u>		(a) Description	(b) Book value
(1)			
(2)			
(3)			
_(4)			
(5)			
(6)			
(8)			
(9)			
(10)			
	umn (b) must equal Form 990, Part X,		
Part X	Other Liabilities. See Form 990	), Part X, line 25.	
1.	(a) Description of liability	(b) Book value	
	Income taxes		
(2)			
(3)			
(5)			
(6)			
(7)			The state of the s
(8)			
(9)			
(10)			
(11)			
Total. (Column	(b) must equal Form 990, Part X, col. (B) line 25.) 🕨	•	
<b>2.</b> FIN 48 (A	SC 740) Footnote. In Part XIV, provid	e the text of the footnote	to the organization's financial statements that reports the
organizatio	n's liability for uncertain tax positions	under FIN 48 (ASC 740).	,

2	***************************************	e D (Form 990) 2011				Page 4
2 Total expenses (Form 1990, Part IX, column (A), line 25).  3 Excess or (deficit) for the year. Subtract line 2 from line 1	Par				ents	
2	1	Total revenue (Form 990, Part VIII, column (A), line 12)			1	2,061,744
SEccess or (deficit) for the year. Subtract line 2 from line 1	2	Total expenses (Form 990, Part IX, column (A), line 25)			2	1,995,960
Not unrealized gains (losses) on investments	3	Excess or (deficit) for the year. Subtract line 2 from line 1		[	3	65,784
5 Investment expenses 6 7 Prior period adjustments	. 4	Net unrealized gains (losses) on investments		[	4	-55,272
6 Investment expenses 7 Prior period adjustments 8 Other (Describe in Part XIV.) 9 Total adjustments (net). Add lines 4 through 8 9 2.27,4 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 38,38 27 XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements With Revenue per Return 2 de Journal of the State Stat	5	Donated services and use of facilities			5	0
7 Prior period adjustments	6	Investment expenses			6	0
8 Other (Describe in Part XIV.) 9 Total adjustments (net). Add lines 4 through 8 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 38,3,3 10 Excess or (deficit) for the year per audited financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 Total revenue, gains, and other support per audited financial statements 1 Total revenue, gains, and other support per audited financial statements 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2 Deb 103,282 c Recoverles of prior year grants. 2 Deb 103,282 c Recoverles of prior year grants. 2 Deb 103,282 c Recoverles of prior year grants. 2 Deb 103,282 c Recoverles of prior year grants. 2 Deb 104 State S	7	Prior period adjustments			7	
9 Total adjustments (net), Add lines 4 through 8 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 38,31 Part XII Reconcilitation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not no Form 990, Part VIII, line 12: a Net unrealized gains on investments 2 Amounts included on line 1 but not no Form 990, Part VIII, line 12: b Donated services and use of facilities 2 Becoveries of prior year grants 2 C 0 0 d Other (Describe in Part XIV.) 2 Add lines 2a through 2d 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 12 b Other (Describe in Part XIV.) 4 Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Z,051,74  Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not no Form 990, Part I, line 25: a Donated services and use of facilities 2 Prior year adjustments 2 Donated services and use of facilities 2 Prior year adjustments 2 Donated services and use of facilities 2 Prior year adjustments 2 Donated services and use of facilities 3 1,959,15 4 Amounts included on Form 990, Part IX, line 25: a Donated services and use of facilities 4 Amounts included on Form 990, Part IX, line 25: b Prior year adjustments 2 Donated services and use of facilities 5 1,959,15 5 1,959,15 6 1,959,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7 1,970,15 7	8	Other (Describe in Part XIV.)			8	27,853
Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9   10   36.38	9	Total adjustments (net). Add lines 4 through 8		[	9	
Total revenue, gains, and other support per audited Financial Statements With Revenue per Return  Total revenue, gains, and other support per audited financial statements  Amounts included on line 1 but not on Form 990, Part VIII, line 12:  Recoveries of prior year grants  Check the statements Subtract line 2 a 55,272  Amounts included on line 1 but not on Form 990, Part VIII, line 12:  Recoveries of prior year grants  Check Clescribe in Part XIV.)  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part VIII, line 12, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIV.)  Check Clescribe in Part XIV.)  Add lines 4a and 4b  Total expenses and losses per audited financial statements  Total expenses and losses per audited financial Statements With Expenses per Return  Total expenses and losses per audited financial Statements With Expenses per Return  Total expenses and losses per audited financial Statements  Donated services and use of facilities  Prior year adjustments  Cherr losses  Cherr losses	10	Excess or (deficit) for the year per audited financial statements. Combine	e lines 3 and 9	)	10	38,365
1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:  Net unrealized gains on investments 2 Donated services and use of facilities 2 Donated services of prior year grants 2 C 0 0 Cother (Describe in Part XIV.) 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a 36,801 b Other (Describe in Part XIV.) 4 Amounts included on Form 990, Part VIII, line 7b 4a 36,801 b Other (Describe in Part XIV.) 4 Add lines 4a and 4b 4b 27,833 c Add lines 4a and 4b 4c (This must equal Form 990, Part I, line 12.) 5 Cotal revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 6 Total expenses and losses per audited Financial Statements With Expenses per Return 7 Total expenses and losses per audited Financial Statements With Expenses per Return 8 Donated services and use of facilities 9 Prior year adjustments 2 Donated services and use of facilities 2 Donated services 3 Don	Part	XII Reconciliation of Revenue per Audited Financial Statem	ents With F	levenue per		00,000
Amounts included on line 1 but not on Form 990, Part VIII, line 12:  a Net unrealized gains on investments . 2a .55,272 b Donated services and use of facilities . 2b . 103,282 c Recoveries of prior year grants	1	Total revenue, gains, and other support per audited financial statements				2,109,334
b Donated services and use of facilities  C Recoveries of prior year grants. C Recoveries of prior year grants. C Recoveries of prior year grants. C C Becoveries of prior year grants. C C Add lines 2a through 2d. C Add lines 2a through 2d. C Recoveries of prior year grants. C C Add lines 4a and 4b. C Recovering in Part XIV.) C Add lines 4a and 4b. C Recovering in Part XIV.) C Add lines 4a and 4b. C Recovering in Part XIV.) C Add lines 4a and 4b. C Recovering in Part XIV. C Recovering in Part XIV. C Recovering in Part XIV. C Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  1 Total expenses and losses per audited financial statements With Expenses per Return  1 Total expenses and losses per audited financial statements With Expenses per Return  1 Total expenses and use of facilities C Donated services and use of facilities C Donat	2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
b Donated services and use of facilities  c Recoveries of prior year grants.  d Other (Describe in Part XIV.).  e Add lines 2a through 2d.  3 Subtract line 2e from line 1  a Investment expenses not included on Form 990, Part VIII, line 12, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b.  4 Amounts included on Form 990, Part VIII, line 7b.  4 Add lines 4a and 4b.  5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12).  5 2,061,74  Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  1 Total expenses and losses per audited financial statements With Expenses per Return  1 Total expenses and losses per audited financial statements With Expenses per Return  1 Total expenses and losses per audited financial statements  1 2,070,96  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities  b Prior year adjustments  2 a 103,282  b Prior year adjustments  2 b 0  d Other (Describe in Part XIV.)  c Add lines 2a through 2d.  2 a 103,282  b Prior year adjustments  3 1,959,15  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b  4 Amounts included on Form 990, Part XIII, line 7b  5 1,995,96  Part XIV Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XI, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	а	Net unrealized gains on investments	2a	-55.272		
c Recoveries of prior year grants . 2c	b	Donated services and use of facilities	2b	·	-	
d Other (Describe in Part XIV.).  Add lines 2a through 2d.  Subtract line 2e from line 1.  Investment expenses not included on Form 990, Part VIII, line 12, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b.  Add lines 4a and 4b.  Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).  Total expenses and losses per audited financial statements With Expenses per Return  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities  Prior year adjustments  Other (Describe in Part XIV.).  Add lines 2a through 2d.  Subtract line 2e from line 1.  Investment expenses not included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b.  Add lines 4a and 4b.  Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 13.).  5 1,989,15  Part XIV Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XV, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	c	Recoveries of prior year grants	2c			
e Add lines 2a through 2d . 3	d	Other (Describe in Part XIV.)	2d			
3 2,052,78  A Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4 Amounts included on Form 990, Part VIII, line 7b 4 Other (Describe in Part XIV.) 5 Total expenses and day 1 Subtract line 2b 4 Amounts included on Form 990, Part III, line 12.) 5 Total expenses and losses per audited Financial Statements With Expenses per Return  1 Total expenses and losses per audited financial statements 1 1 2,070,96  Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2 Donated services and use of facilities 2 Donated services and use of facilities 3 Donated services and use of facilities 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part IX, line 7b 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4 Add lines 2a through 2d 5 Total expenses and 4b 5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 1,995,96  Part XIV Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b. Also complete this part to provide this part to provide the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	е	Add lines 2a through 2d			4	56 538
A mounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) C Add lines 4a and 4b 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) C Add lines 4a and 4b 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) C Armounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities C Other losses C Other (Describe in Part XIV.) C Other (Describe in Part XIV.) C Add lines 2a through 2d C Investment expenses not included on Form 990, Part IX, line 25: a Investment expenses not included on Form 990, Part IX, line 25: a Investment expenses not included on Form 990, Part IX, line 13: a Investment expenses not included on Form 990, Part IX, line 7b Add lines 4a and 4b C Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) C Add lines 4a and 4b C Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) C Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) C Add lines 4a and 4b C Total expenses and lines 3 and 4c. (This must equal Form 990, Part II, line 2d and 4b. Also complete this part to provide the descriptions required for Part II, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	3	Subtract line 2e from line 1			-	
a Investment expenses not included on Form 990, Part VIII, line 7b  b Other (Describe in Part XIV.)  c Add lines 4a and 4b  5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  5 2,061,74  Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  1 Total expenses and losses per audited financial statements  2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities  2 Don	4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				2,002,700
b Other (Describe in Part XIV.)	а		4a	36 901		
c Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities  Prior year adjustments  C Other losses  C Other losses  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25: a Donated services and use of facilities  Add lines 2a through 2d  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b  Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XI, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	b			***************************************	1	
Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  Fart XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25:  Donated services and use of facilities  Prior year adjustments  Cother losses  Other (Describe in Part XIV.)  Add lines 2a through 2d  Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  Add lines 4a and 4b  Other (Describe in Part XIV.)  Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	С				- 32/2009000000	0.040
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  1 Total expenses and losses per audited financial statements	5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)		ļ	
Total expenses and losses per audited financial statements	Part					2,001,744
Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities b Prior year adjustments C Other losses C Other (Describe in Part XIV.) c Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) c Add lines 4a and 4b 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 1,995,96  Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XII, line 8; Part XIII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.					1	
a Donated services and use of facilities b Prior year adjustments c Other losses d Other (Describe in Part XIV.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b C Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XIV Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	2		, , , , ,		•	2,070,965
b Prior year adjustments c Other losses d Other (Describe in Part XIV.) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) c Add lines 4a and 4b 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, lines 1a and 4; Part IV, lines 1b and 2b; Part XIV Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	а		2a	102 202		
c Other losses	b			····		
d Other (Describe in Part XIV.) e Add lines 2a through 2d 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b C Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	С					
e Add lines 2a through 2d	_	Other (Describe in Part XIV.)				
Subtract line 2e from line 1					Transcratcherson	*** ***
Amounts included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b  b Other (Describe in Part XIV.)  c Add lines 4a and 4b  5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.	3	Subtract line 2e from line 1			ļ	
a Investment expenses not included on Form 990, Part VIII, line 7b	4	Amounts included on Form 990. Part IX-line 25, but not on line 1:	1		3	1,959,159
b Other (Describe in Part XIV.)			10	22.004		
c Add lines 4a and 4b						
Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.		A CARACTER AND A CARA	<del></del>		20040000000000	
Part XIV Supplemental Information  Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.			 .a 18 ì			36,801
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.  Schedule D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the Board Directed Fund is to help to achieve our advocacy goals, to address emerging issues, and to make capital improvements at NRCM.			<del>e 10.)</del>		5	1,995,960
	Part V, any ade Schedu	line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, ditional information. lie D, Part V, Line 4 - The purpose of the Permanent Endowment Fund and the	, lines 2d and Board Directe	4b. Also comp	olete this p	art to provide
		lle D, Part XI, Line 8 - CHANGE IN VALUE OF FUTURE INTERESTS				· .
Schedule D, Part XII, Line 2d - Direct Fundraising expenses for event space and services.	Schedu	le D, Part XII, Line 2d - Direct Fundraising expenses for event space and serv	ices.			
Schedule D, Part XII, Line 4b - CHANGE IN VALUE OF FUTURE INTERESTS	Schedu	le D. Part XII. Line 4h - CHANGE IN VALUE OF FUTURE INTERESTS				

Down VIV. Committee of the Committee of		raye j
Part XIV - Supplemental Inform	nation (Continued)	
Schedule D, Part XIII, Line 2d - Direct fundraising expenses for event space and	d services.	~~~~~~
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#### SCHEDULE M (Form 990)

#### **Noncash Contributions**

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

2011

Open To Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

NATURAL RESOURCES COUNCIL OF MAINE

Employer identification number

01-0270690

Par	t Types of Property				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c)  Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art—Works of art				
2	Art-Historical treasures				
3	Art-Fractional interests				
4	Books and publications				
5	Clothing and household				7
	goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities-Publicly traded	/	21	89,243	Λ
10	Securities-Closely held stock .				
11	Securities—Partnership, LLC, or trust interests				
12	Securities-Miscellaneous				
13	Qualified conservation				
	contribution—Historic				
	structures				
14	Qualified conservation contribution—Other				
15	Real estate—Residential	✓	1	195,000	0
16	Real estate—Commercial				
17	Real estate—Other				
18	Collectibles	·			
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts			-	
23	Scientific specimens				
24	Archeological artifacts				
25	Other ( )				
26	Other ► ()				
27	Other ► ()				
28	Other ► (				
29	Number of Forms 8283 received	by the org	anization during the tax y	ear for contributions for	
	which the organization completed	Form 8283	, Part IV, Donee Acknowled	lgement	29 0
				ı	Yes No
30a	During the year, did the organization	ion receive	by contribution any prope	rty reported in Part I lines	
	it must hold for at least three year used for exempt purposes for the	s from the	date of the initial contribut	tion, and which is not requ	ired to be
b	If "Yes," describe the arrangement				4
31	Does the organization have a contributions?	gift accept	ance policy that requires	s the review of any nor	transferrence American Salari Contraction
32a	Does the organization hire or use	third partic	es or related organizations	s to solicit, process, or se	Il noncash
ь	If "Yes," describe in Part II.				· · · 32a 🗸
33	If the organization did not report an describe in Part II.	amount in	column (c) for a type of prop	perty for which column (a) is	s checked,

Schedule M (Fo	orm 990) (2011) Supplemental Informati	i <b>on</b> . Complete this part	to provide the infor	mation required by	Page Page Page Page Page Page Page Page
	Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information				contributions, the
Schedule M	, Part I, Line 15 - GIFT OF REA				
		# # War		****	**************************************
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#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization	Employer identification number
NATURAL RESOURCES COUNCIL OF MAINE	01-0270690
Form 990, Part VI, Section A, Line 6 - There is one class of members, each of whom shall individuals or organizations.	
Form 990, Part VI, Section A, Line 7a - Directors shall be elected by the members from a sthe members.	late submitted by the nominating committee to
Form 990, Part VI, Section B, Line 11b - A COPY OF THE 990 IS REVIEWED BY A PUBLIC THE BOARD OF DIRECTORS, EITHER ELECTRONICALLY OR IN WRITTEN FORM, PRIOR THE IRS	
Form 990, Part VI, Section B, Line 12c - A conflict of interest disclosure is signed by all be potential conflicts are discussed at the board meetings.	pard members, and annually re-examined. Any
Form 990, Part VI, Section B, Line 15 - COMPARABLE SALARIES ARE COMPILED. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECT ARE DISCUSSED AND APPROVED BY THE BOARD THROUGH THE BUDGET PROCESS.	
Form 990, Part VI, Section C, Line 19 - THE FINANCIAL STATEMENTS, 990, AND GIFT ACC WEB SITE, AND UPON REQUEST. THE CONFLICT OF INTEREST POLICY IS GIVEN OUT IN FOR REVIEW.	
Form 990, Part XI, Line 5 - \$55,272 unrealized losses and 27,853 change in value of gift an	nuities and future interests equal 27,419
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